



BSEE Strategic Plan **FY 2019 - 2022** A ROADMAP TO BSEE'S FUTURE

Our Mission

To promote safety, protect the environment and conserve resources offshore through vigorous regulatory oversight and enforcement.

A. SAFETY

Our regulations, inspections, permitting, investigations and analysis of incidents and equipment failures, and enforcement programs promote a culture of safety and risk reduction.

- Strengthen our inspection program by implementing an inspection strategy that is based on annual planning and incorporates regulatory compliance, risk, management systems and performance based techniques or methodologies.
- Improve consistency and training within fundamental bureau processes, such as permitting, inspections, investigations and enforcement that support safety objectives.
- Implement innovative activities to strengthen compliance and reduce risk.

B. ENVIRONMENTAL STEWARDSHIP

We practice integrated prevention, compliance, and preparedness activities that minimize and mitigate impacts to natural, cultural and economic resources.

- Leverage information from BSEE's environmental compliance and oil spill prevention activities to enhance decision making.
- Enhance our environmental compliance activities related to air quality, protected species and cultural resource protection, among others.
- Champion oil spill preparedness principles and practices including the verification of current industry capabilities and the advancement of oil spill response research and technologies.
- Actively participate in the National Response System's contingency planning activities and incident response practices.

C. ENERGY SECURITY

Recognizing the importance of the Outer Continental Shelf (OCS) to America's energy portfolio, we promote diligent and responsible exploration, development, production, and transportation that maximizes oil and gas recovery, ensures accurate production measurement and prepares for the advancement of offshore wind.

- Keep pace with technological innovations that enable development and production in frontier areas and resolve technological challenges such as development in high pressure/high temperature environments.
- Refine permitting review strategies to support timely development and accurately reflect the risks and phases of development of the OCS.
- Coordinate with other federal agencies to reduce any unintended impediments to development and production on the OCS.

D. ORGANIZATIONAL AGILITY

We maintain the ability to prepare for, adapt and respond to market forces and industry change for all lifecycle aspects of conventional and renewable energy development and operations offshore.

- Reform overly burdensome regulations while sustaining safety and environmental protection.
- Maintain diligent oversight of end-of-life facilities and reservoirs to ensure maximum resource recovery, sustain safe operations and strengthen decommissioning/idle iron compliance.
- Coordinate with the Bureau of Ocean Energy Management to promote responsible development, reduce unnecessary regulatory burdens on operators and represent the American public's interest in bankruptcies of OCS lessees.



E. PEOPLE

We are committed to maintaining a diverse and inclusive workforce that adheres to high standards of integrity and is accountable, competent, and engaged with the BSEE mission.

- Empower our workforce through increased employee engagement, training and professional development opportunities.
- Build mutual recognition and respect for the roles played by those on the front lines, in the regions and at headquarters to generate a level of dialogue throughout the bureau that supports collaboration, innovation and agility.
- Foster trust, demonstrate a commitment to ethics and ensure employee accountability.

F. DATA-DRIVEN DECISION MAKING

We actively use and share our data to support evidence-based decision making and drive industry and BSEE performance in the areas of safety, environmental stewardship, and conservation.

- Maintain a culture in which data is verified, valued, and shared.
- Ensure systems are reliable and designed for ease of use, to effectively acquire and deliver accurate, consistent, and up-to-date data.
- Advance data governance to assure that data is dependable, consistent, understandable, usable, and secure.

G. TRANSPARENCY

We make consistent, informed decisions by promoting knowledge sharing, data stewardship and collaboration within the organization, and with stakeholders.

- Establish consistent, documented policies and procedures across our Districts and Regions, where appropriate, and verify implementation through robust program evaluations and controls.
- Improve sharing of work products (including contract deliverables) and consistent, reliable information to better inform decision making through efforts such as vital statistics, data and trend analysis, and data stewardship.
- Ensure our research adheres to federal scientific integrity protocols, is scientifically sound, accessible and properly informs policy decisions.
- Accomplish our goals and priorities in a financially responsible manner.

H. ENGAGEMENT

We actively engage stakeholders to evaluate alternatives that inform present and future decisions affecting our programs.

- Institutionalize effective engagement and increase communications with all of our stakeholders.
- Focus on improvements to current efforts involving the Offshore Energy Safety Institute, Safe OCS and BAST-Best Available and Safest Technologies.
- Strengthen our participation within international organizations, interagency forums, industry standard-setting bodies and other external organizations.

