## MEMORANDUM OF AGREEMENT

## Between:

The U.S. Department of the Interior/Bureau of Land Management (BLM);

The U.S. Department of the Interior /Minerals Management Service (MMS);

The U.S. Department of Transportation/Pipeline and Hazardous Materials Safety Administration (PHMSA);

The U.S. Environmental Protection Agency (EPA);

The U.S. Department of Homeland Security/U.S. Coast Guard (USCG);

The U.S. Department of Homeland Security/Transportation Security Administration (TSA);

The U.S. Department of Defense/Army Corps of Engineers (COE);

The Alaska Department of Natural Resources (ADNR);

The Alaska Department of Environmental Conservation (ADEC);

The Alaska Department of Labor and Workforce Development (ADOLWD);

The Alaska Department of Fish and Game (ADF&G);

The Alaska Department of Transportation & Public Facilities (ADOT&PF); and

The Alaska Department of Public Safety (ADPS)

Establishing an

# **Operating Agreement**

For

## The Joint Pipeline Office

### I. GOAL

The State-Federal Joint Pipeline Office (JPO) was created in March 1990 to facilitate coordination, collaboration and communication between State and Federal agencies in carrying out their oversight responsibilities of the Trans-Alaska Pipeline System (TAPS) and to administer a proposed pipeline project to commercialize Alaska's North Slope natural gas<sup>1</sup>. The scope of the JPO has increased to include petroleum and natural gas pipelines within the State of Alaska and the adjoining Outer Continental Shelf under the respective authorities or jurisdiction of one or more of the participating agencies or agency division. The JPO is an appropriate intergovernmental structure where agencies can carry out their respective agency missions. The agencies share a desire to develop a system-wide approach to pipeline oversight and, while each agency has a unique mission, collectively, the participating agencies focus their resources on oversight activities that facilitate the safe and reliable transportation of oil and gas to market. The activities are intended to maintain or enhance the integrity of pipeline systems, protect public health, safety, property and the environment through all phases of a pipeline project including pre-application, application, design, construction, operation, maintenance, termination

<sup>&</sup>lt;sup>1</sup> The Joint Pipeline Office involvement with permitting and oversight a North Slope gas commercialization project will be clarified at a later date.

and abandonment/removal. Specific agency responsibilities are described in Attachment 1.

### II. PURPOSE

The purpose of this Agreement is to perpetuate a more formal and effective intergovernmental partnership to provide coordinated State and Federal permitting, monitoring, enforcement, and preparedness planning activities on TAPS and other petroleum and natural gas pipelines in the State of Alaska and the adjoining Outer Continental Shelf. This Agreement encourages an improved intergovernmental relationship that will coordinate interagency action in regulating and overseeing pipelines pursuant to each agency's laws and regulations.

The signatory agencies to this Memorandum of Agreement (Agreement) support the common goal of providing for a coordinated administrative and regulatory oversight of petroleum and natural gas pipelines within the State of Alaska and the adjoining Outer Continental Shelf under the respective authorities or jurisdiction of one or more of the participating agencies or agency division (Attachment 2). The agencies understand that there may be overlap in these given responsibilities and seek to clarify their authorities and responsibilities through a cooperative and coordinated effort.

#### III. OBJECTIVES

- 1. Provide coordinated review of all permitting actions and oversight of all phases of operation on jurisdictional petroleum and natural gas pipeline systems.
- 2. Maintain and enhance the reliability of the transportation of oil and gas resources and preserve the asset life of the systems under agency jurisdiction.
- 3. Maintain and enhance the infrastructure integrity.
- 4. Minimize pollution and protect fish, wildlife and their habitat.
- 5. Maintain and enhance the safety of personnel and safe operations.
- 6. Maintain and enhance the capability and response to oil spills and other events.
- 7. Support the efforts to maintain and enhance security of petroleum and natural gas pipelines.
- 8. Increase public awareness of oil and gas infrastructure and the challenges going forward for the public, agencies and the industry.

## IV. AUTHORITY TO ENTER INTO AN AGREEMENT

#### 1. Federal

Bureau of Land Management

- Trans-Alaska Pipeline Authorization Act (TAPPA), 43 U.S.C. 1651, et. Seq. as amended.
- Federal Land Policy and Management Act (FLPMA) of 1976, 43 U.S.C 1701, et. Seq. as amended.

-Outer Continental Shelf Lands Act (OCSLA), 43 U.S.C. 1331, et. Seq.

United States Coast Guard

- 14 USC Sec. 93(a)(20)

Transportation Security Administration (TSA)
- 49 USC Sec 114(m)

#### 2. State

Department of Natural Resources – AS 38.05.020

Department of Labor and Workforce Development – AS 18.60.030(11)

Department of Environmental Conservation – AS 46.03.020(2)

Department of Fish and Game – AS 16.05.020(3)

Department of Public Safety – AS 44.41.020 (section IV .2)

## V. OTHER DOCUMENTS THAT IMPACT THE JOINT PIPELINE OFFICE

The participating agencies to this Agreement identified written documents containing agreements between two or more agencies and between one or more agencies and a pipeline operator. The status of these agreements is indeterminate and they may or may not affect current JPO operations. A comprehensive list of these documents is provided in Attachment 3 to this Agreement. Disposition of all agreements referenced in Attachment 3 is considered a management priority and addressed further in Section VII (2). The list of agreements is intended to be dynamic and after initial evaluation and update will be reviewed on a periodic basis.

# VI. ROLES OF AGENCY REPRESENTATIVES WITHIN THE JOINT PIPELINE OFFICE

Each agency will appoint a representative to act within the scope of their respective agency authority as codified by the U. S. Code, Alaska Statute, Code of Federal Regulations, Alaska Administrative Code, Presidential Executive Orders, Governor's Administrative Orders, Federal Agreements and Grants of Right-of-Way, and the State Leases (ROWs). Agency representative duties may or may not be further defined within a Reimbursable Services Agreement, through agency manuals, policies, directives or through established Memoranda of Understanding or Agreement.

## VII. AGENCY PARTICIPATION WITHIN THE JPO ENVIRONMENT

- 1. Responsibilities of Agencies to the Agreement:
  - Management Team: The participating agencies have agreed to form a Management Team responsible for the coordination and allocation of JPO resources utilizing a team approach, as appropriate. The Management Team consists of the designated agency representatives identified in Attachment 4 to this Agreement. It is agreed that the Management Team will be most effective when members share information (awareness), and

make an effort to reach decisions through consensus (agreement or non-objection from those agencies with jurisdictional authority). Designated agency representatives not co-located within the office may participate in Management Team meetings via teleconference.

Administrative Management Team: For the purposes of managing administrative activities associated with office operations, decisions will be made by the designated representatives of the agencies physically colocated within the office, as identified in Attachment 4.

## 2. Management Team:

- o Responsibilities:
  - Establish JPO administrative, technical, and regulatory oversight priorities and work plans.
  - Identify, plan, and respond to issues related to the stated objectives.
  - Establish and empower standing and ad hoc teams to support core objectives and JPO operational concerns.
  - Establish JPO position to provide coordinated communication and documentation of reviews and approvals.
  - Determine the relevance, disposition, or enactment of any operating agreements.
  - Participate in team management meetings.
  - Schedule and facilitate executive council meetings.
  - Support the Incident Command System (ICS) structure for event response.
  - Address and coordinate issues that have system wide impacts.
  - Disposition of agreements referenced in Attachment 2 and periodic review of active agreements.
  - Support and facilitate communication with non-JPO agencies.

## o Functions:

- Promote open and transparent communication.
- Coordinate in a timely manner with appropriate agencies.
- Act on recommendations from teams.
- Define objectives, roles and responsibilities of teams.
- Develop team decision making protocols.
- Elevate unresolved issues to members of the Executive Council with jurisdictional authority.

## 3. General Teams:

#### o Coordinators:

The principle responsibility of a team coordinator is to schedule and run the team meetings. This includes drafting agendas and ensuring meetings are documented. The work of the teams will be issue driven. Team coordinators will also ensure appropriate agencies are represented and consulted. Agreements referenced in Attachment 2

will be evaluated in relation to the specific assignments developed by the team.

## o Teams Identified by Management:

Teams may be multi-disciplinary consisting of representatives from multiple agencies charged with integration of the core objectives of this Agreement, agency regulatory requirements and the various ROW requirements into a unified method to evaluate pipeline operator programs, procedures and processes. Examples of standing and ad hoc teams are described below. Other teams may be formed as necessary.

## Standing Teams

- Corrosion
- Oil Spill Contingency Planning
- Emergency Preparedness and ICS Team
- Integrity Management (issue driven subjects would include management of change, reliability, loss of expertise and low throughput)
- Lands, Permits and Environment

Ad hoc Teams (examples-others as necessary)

- Technical
- Project Oversight
- Administrative
- Event Response

## 4. Case file management:

Each agency will maintain their respective case files.

#### 5. Shared Services Agreement:

Agencies may enter into separate agreements to share services as they deem necessary. For example, BLM and DNR currently operate under a shared services agreement for office space, IT systems, building security/front desk, and public information. Also, the State Pipeline Coordinator's Office (SPCO) funds costs associated with participation of State Agency Representatives through separate reimbursable service agreements

#### 6. Communications:

Media - The JPO participating agencies agree that a coordinated effort to develop a unified approach for external communications is in the best interest of the organization. Efforts to coordinate external communications will be coordinated by the JPO Public Information Officer who will receive direction from the Management Team.

Oil and Gas Industry - The JPO participating agencies also agree that a coordinated effort to develop a unified approach for communicating with oil and gas industry representatives on major cross-agency issues is in the best interest of

the organization. The Management Team will formulate the JPO position and appoint a spokesperson(s) to represent the office for that issue.

Internal – Agency representatives agree to share information concerning construction projects, maintenance, operations and oversight of petroleum and natural gas pipelines, necessary to facilitate the terms of this Agreement.

#### 7. Annual Work Plans:

The participating agencies agree to coordinate their oversight efforts. In the execution of their respective responsibilities, each agency will develop their annual work plan based on priority areas established by the Management Team, to the extent possible. The Management Team may agree to integrate agency oversight efforts in an annual JPO work plan. In developing the priority areas the Management Team will consider: past accomplishments and concerns identified; permittee/lessee compliance activities and reports; specific agency directions; proposed construction projects, major operations or maintenance activities; response preparedness and security issues; etc.

### 8. Annual Report:

The participating agencies agree to jointly issue a JPO annual report. The JPO Public Information Officer, under the guidance of the Management Team, will manage the report format and content. The report will be issued annually no later than February 15.

## VIII. IT IS MUTUALLY AGREED AND UNDERSTOOD THAT:

- 1. This Agreement is intended only to improve the working relationships of the participating agencies in connection with their oversight activities and compliance decisions regarding petroleum and natural gas pipelines in the State of Alaska and the adjoining Outer Continental Shelf and is not intended to, nor does it create any right, benefit, or trust responsibility, substantive or procedural, enforceable at law or equity by any person or party against the United States, its agencies and its officers. Nothing in this Agreement obligates the participating agencies to expend appropriations or enter into any contract or other obligation.
- 2. Nothing in this Agreement shall affect the statutory responsibility or authority of any agency. Nothing in this Agreement shall be construed as obligating any agency to the expenditure of funds in excess of appropriations authorized by law, or otherwise commit any agency to actions for which it lacks statutory authority or funding.
- 3. This Agreement may be modified or amended upon written request of any party hereto and the subsequent written concurrence of all of the participating agencies.
- 4. The terms of this Agreement are not intended to be enforceable by any party other than the signatories hereto.
- 5. The participating agencies intend to fully carry out the terms of this Agreement. All provisions in this Agreement, however, are subject to available resources. In addition,

- this Agreement does not limit the ability of any of the participating agencies to review and respond to issues.
- 6. Termination Clause This Agreement shall be reviewed by all parties three years following its signing, and every three years thereafter. Any party to this agreement may withdraw at any time by providing a 60-day written notice to the Management Team.
- 7. Dispute Resolution While retaining ultimate responsibility for making determinations and exercising their individual responsibilities in accordance with existing statutory responsibilities, the jurisdictional agencies will consult with each other to resolve disputes using existing dispute resolution methods and in accordance with existing statutory authorities. Not withstanding, if agreement cannot be reached each agency retains its' authority to take action pursuant to its' authority.
- 8. Confidentiality Statement: State and Federal agencies agree to maintain the confidentiality of properly marked documents and other information, as appropriate, received from other parties to the extent permitted by their respective State and Federal laws.

## IX. APPROVALS

	Til Jonnis	Date 6-12-08
	Alaska State Director, Bureau of Land Management	Date
	U.S. Department of the Interior	
	1 / 1600	Date6/30/2008
	June Hall	Date
	Regional Director, Minerals Management Service	( *
	U.S. Department of the Interior	
	Andrew E Brades	Date 6/19/08
	Commander, Seventeenth District, U.S. Coast Guard	
	U.S. Department of Homeland Security	
	Lord Sun	Date_6-17-08
	Administrator, Pipeline and Hazardous Materials Safety	Administration
	U.S. Department of Transportation	
		Date
	Assistant Regional Administrator for Alaska	
	U.S. Environmental Protection Agency, Region 10	
	Michael Robbe	Date 10/28/08
	Chief, Regulatory Division, Army Corps of Engineers	
	U.S. Department of Defense	
		Date
	Regional Director, Transportation Security Administratio	
	U.S. Department of Homeland Security	
	Garage for	Co A cothanne
	Jany Harting	_Date Sept. 10 \$ 2008
	Commissioner Alaska Department of Environmental Con	Date Sept. 10 \$2008
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1 -	Commissioner Alaska Department of Environmental Con	
Sepert	Commissioner, Alaska Department of Environmental Commissioner, Alaska Department of Fish and Game	nservation
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Separ	Commissioner, Alaska Department of Environmental Commissioner, Alaska Department of Fish and Game	Date 8-06-00
Sepert	Commissioner, Alaska Department of Environmental Commissioner, Alaska Department of Fish and Game  Commissioner, Alaska Department of Labor and Workford	
Separt	Commissioner, Alaska Department of Environmental Commissioner, Alaska Department of Fish and Game	Date 6/2/08  Date 8-06-08  Dete 8-06-08  Dete Development  Date 14, 2008
Sejent	Commissioner, Alaska Department of Environmental Commissioner, Alaska Department of Fish and Game  Commissioner, Alaska Department of Labor and Workford  Commissioner, Alaska Department of Natural Resources	Date 8-06-00
Sepert	Commissioner, Alaska Department of Environmental Commissioner, Alaska Department of Fish and Game  Commissioner, Alaska Department of Labor and Workford	Date 6/2/08  Date 8-06-08  Dete 8-06-08  Dete Development  Date 14, 2008
Sejent	Commissioner, Alaska Department of Environmental Commissioner, Alaska Department of Fish and Game  Commissioner, Alaska Department of Labor and Workford  Commissioner, Alaska Department of Natural Resources	Date 8.06-08  Date 8.06-08  Ce Development  Date July 14, 2008  Date 3-23-09
Sepert	Commissioner, Alaska Department of Environmental Commissioner, Alaska Department of Fish and Game  Commissioner, Alaska Department of Labor and Workford  Commissioner, Alaska Department of Natural Resources  Commissioner, Alaska Department of Public Safety	Date 8-06-08  Date 8-06-08  Date 104 14, 2008  Date 3-23-09  Date Mont 2008
Sejent	Commissioner, Alaska Department of Environmental Commissioner, Alaska Department of Fish and Game  Commissioner, Alaska Department of Labor and Workford  Commissioner, Alaska Department of Natural Resources	Date 8-06-08  Date 8-06-08  Date 104 14, 2008  Date 3-23-09  Date Mont 2008

This document has been modified, to incorporate all signatures onto one page.

#### **Attachment 1 - AUTHORITIES**

The Alaska Department of Natural Resources (ADNR): The ADNR manages all stateowned land, water and natural resources, except for fish and game, on behalf of the people of Alaska. The department is currently organized into seven divisions that reflect its major programs: Agriculture, Forestry, Geological & Geophysical Surveys, Mining, Land & Water, Oil & Gas, Parks and Outdoor Recreation, and Support Services.

The Department of Natural Resources has other offices including: the State Pipeline Coordinator's Office, part of a joint federal-state program to oversee the 800-mile Trans-Alaska and other common-carrier pipelines; the Mental Health Trust Land Unit, that manages the Mental Health Trust's land and resources assets; the Office of Project Management & Permitting, coordinating the Alaska Coastal Management Project and the state participation in ANILA; the Office of Habitat Management & Permitting who protects the freshwater habitat of anadromous fish and ensures there will be free and efficient passage of all fish species in Alaska's rivers and streams; and the Public Information Centers, that offers "one-stop shopping" for the department's programs and services. It also houses the executive directors for the Alaska Soil and Water Conservation Board that helps coordinate and assist local natural resource users and agencies.

The State Pipeline Coordinator's Office (SPCO) is the lead agency for administering the pipeline right-of-way leasing process and coordinating pipeline regulatory oversight for petroleum pipelines authorized under AS 38.35, the Right-of-Way Leasing Act. The SPCO co-locates staff from the DNR, Office of Habitat Permitting and Project Management (OHMP – Fish and Wildlife Issues) and Office of Permitting and Project Management (OPMP – Alaska Coastal Management Program); Alaska Department of Environmental Conservation (ADEC), Alaska Department of Labor and Workforce Development (ADOL – Safety and Electrical Inspection); and the Alaska Department of Public Safety, State Fire Marshal's Office (SFO). The SPCO currently administers 19 active pipeline right-of-way leases and is in the leasing process for several other pipelines.

## Alaska Department of Public Safety Division of Fire and Life Safety (ADPS):

AS 18.70.010 General Function; The Department of Public Safety (DPS) shall foster, promote, regulate and develop ways and means of protecting life and property against fire, explosion and panic. AS 18.70.020 Duties of DPS; Aid in the enforcement of all laws and ordinances and the regulations adopted under AS 18.70.010 – 18.70.100 and all other laws relating to fires or to fire prevention and protection. Examples of these duties are: AS 18.70.030 Investigations of Fires Resulting From Crime, AS 18.70.050 Power of Department to Inspect Buildings, AS 18.70.070 Abatement of Fire Hazards, in violation of law or regulations and the appropriate enforcement action to assure abatement, AS 18.70.080. Adoption of Regulations, 13AAC 50 – 55 establishes minimum standards for; Fire detection and suppression equipment; Fire and life safety criteria in commercial, industrial, business, institutional, or other public buildings used for residential purposes containing 4 or more dwelling units; Any activity in which combustible or explosive materials are stored or handled in commercial quantities; Conditions or activities carried on outside a building described above likely to cause injury to persons or property; AS 18.70.081 Approval of fire protection systems, AS 18.70.090. Enforcement authority

The State Fire Marshal Office is responsible for the following actions in Alaska Administrative Code: 13 AAC 50 – 55; 13 AAC 50.010. Establish Occupancy Classifications; 13 AAC 50.020 Adopts the International Building Code as a base document for all construction in the state and establishes Appendix L for "North Slope Hydrocarbon Processing Buildings",13 AAC 50.023. Adopts the International Mechanical Code, 13 AAC 50.025 Adopts the International Fire Code, 13 AAC 50.027 Adopts Non-Structural Plan Review and Approval, 13 AAC 50.030 Fire Protection Systems (Installed and Portable), 13 AAC 50.035 Established worker permits for design, installation, testing, or maintaining automatic fire suppression and alarm detection and signaling systems, 13 AAC 50.070 Inspections, Orders and Appeals, 13 AAC 52.010 Investigation of Fires, 13 AAC 55.100 Permits and 13 AAC 55.130 Modifications (plan review).

The SFMO inspection program is mandated by the courts to follow through to completion all hazards identified in an inspection. Non compliance can result in court action.

The Alaska Department of Environmental Conservation (ADEC): Under AS 46.03.020 DEC is responsible for the implementation and enforcement of a wide range of Alaska environmental laws. The Department is charged to conserve, improve, and protect its natural resources and environment and control water, land, and air pollution. The Department's mission is accomplished through implementation and oversight of regulations and supporting statutes. The Department's Divisions of Air, Water, Environmental Health, and Spill Prevention and Response, along with multiple program sections are involved in oversight of pipeline operations in Alaska. DEC permit requirements are delineated in regulation and govern both environmental protection and human health.

DEC's activities; Air Quality Division, monitoring and managing non-point and mobile sources of air pollution and managing stationary out-of-stack discharges of air pollutants. DEC has primacy from EPA for oversight of the Clean Air Act. The Division of Water's mission is to improve and protect the quality of Alaska's water. DEC certifies and conducts oversight of federal permits issued under the Clean Water Act. Division of Environmental Health, enforces requirements concerning drinking water, solid waste, pesticides, food service and sanitary practices. The Division monitors waste disposal sites, drinking water systems, wastewater treatment systems, food service facilities, and oversees Alaska Pesticide regulations. Spill Prevention and Response, works to prevent spills of oil and hazardous substances, prepares for when a spill should occur, and responds to spills rapidly to protect human health and the environment.

DEC administers these responsibilities through permitting, design approvals, operating requirements, and inspections. Enforcement is conducted in accordance with statutes, regulations, and Department policy. Enforcement is normally administered by the regulatory staff through administrative or civil remedies. However, the Department can pursue criminal enforcement if warranted.

The Alaska Department of Fish and Game (ADF&G): The ADF&G evaluates the potential effect of any activity on fish and wildlife, their habitat, and the users of those resources. ADF&G requires permits for certain activities in state game refuges, sanctuaries and critical habitat areas. Special Area management plans provide guidelines for certain activities within many legislatively designated areas. By statute, these areas are jointly managed with ADNR. Permits are conditioned to mitigate impacts. For example, timing restrictions may be used to limit the impact on wildlife during sensitive life-cycle periods.

- a. ADF&G Special Area Permit: For activities in a legislatively designated area (such as a game refuge, a game sanctuary or critical habitat area), a Special Area Permit is required (AS 16.20 and 5 AAC 95).
- b. Review Process: Most permit actions subject to ADF&G require a 30-day review unless surface occupancy issues or other related permits require additional time. An informal review is conducted with the ADNR and ADEC as well as any affected coastal districts. Public notice of ADF&G permit actions is not required. Decisions are based upon recommendations provided by area staff, the commenting agencies and coastal districts.

The Alaska Department of Transportation and Public Facilities (ADOT/PF): The ADOT/PF designs, constructs, operates, and maintains state transportation systems, buildings, and other facilities. The ADOT/PF evaluates potential impacts on state transportation systems and facilities. The ADOT/PF will issue utility permits for projects within an existing road rights-of-way that ADOT/PF manages. Prior to any construction of a project, the Applicants must enter into an agreement with ADOT/PF to address: a highway indemnification agreement; alignment of portions of a pipeline within highway rights-of-way; Right-of-Way offset requirements; construction scheduling; pipe haul permits; highway maintenance; State airports; and other issues necessary to protect the State's interests.

## The Alaska Department of Labor and Workforce Development (DOLWD):

Division of Labor Standards & Safety (LSS) of the DOLWD reviews and inspects practices and procedures pertaining to Occupational Safety and Health and refers enforcement actions of the Occupational Safety and Health Section (AS 18.60.030); enforces the National Electrical Code (wire work) (AS 18.60.600), the National Electrical Safety Code (line work) (AS 18.60.600), and required electrical license (AS 08.18.116).

The U.S. Department of Transportation, Pipeline and Hazardous Materials Safety Administration (PHMSA): Housed within the Department of Transportation (USDOT) Research and Special Programs Administration (RSPA), acting through the Office of Pipeline Safety (OPS), Department of Transportation, PHMSA administers the Department's national pipeline safety regulatory program, pursuant to Chapter 601 of 49 USC to assure safe transportation of natural gas, petroleum and other hazardous materials by pipeline. PHMSA has regulatory responsibility for pipeline safety, protecting high consequence areas (including environmental and public safety), pipeline security, pipeline integrity, pipeline spill planning and response. This responsibility includes setting and enforcing pipeline standards, researching causes, controlling problems and assisting states, local governments, recognized tribal governments and other Federal agencies. OPS develops regulations and other approaches to risk management to assure safety in design, construction, testing, operation, maintenance and emergency response of pipeline facilities.

The U.S. Environmental Protection Agency (EPA): The EPA is responsible for administering a wide variety of environmental laws. The responsibilities of EPA relevant to the pipeline permitting process include commenting on Environmental Impact Statements under section 309 of the Clean Air Act (the "CAA"), the authority to participate in the Section 404 permit process and to restrict, in certain circumstances, the use of specific areas as disposal sites for dredged or fill material pursuant to section 404, and the authority to issue permits for pipeline-related activities that involve discharges of pollutants subject to the requirements of the National Pollutant Discharge Elimination

System or emissions that may be subject to permitting requirements under the CAA (unless the programs are being administered by a state authorized or approved by EPA).

The U.S. Army Corps of Engineers (COE): The COE, within the Department of Defense (DOD), is responsible for the administration of laws for the protection of waters of the United States, pursuant to section 10 of the Rivers and Harbors Act of 1899 (RHA; 33 U.S.C. 403), section 404 of the Clean Water Act of 1972, as amended (CWA; 33 U.S.C. 1344), and section 103 of the Marine Protection, Research, and Sanctuaries Act of 1972 (MPRSA; 33 U.S.C. 1413). The RHA authorizes all work and or structures in or affecting the course, condition, location, or capacity of navigable waters of the United States and artificial islands, installations, or other devices on the Outer Continental Shelf. The CWA authorizes the discharge of dredged or fill material into the waters of the United States, including wetlands. The MPRSA authorizes the transportation of dredged material excavated from navigable waters of the United States for the purpose of dumping it in ocean waters. It is expected that the COE may authorize most pipeline repair activities under these Acts through the use of existing nationwide permits. Where the impacts on the aquatic resources may be more than minimal either individually or cumulatively, individual permits may be warranted, and in emergency situations, as defined by the COE, emergency permits may be used as necessary. Letters of permission and/or regional general permits may be established at the local and regional level to further abbreviate the permitting process. The different permitting program requirements and conditions are set forth in 33 CFR Parts 320-330.

The U.S. Coast Guard (USCG): The USCG issues permits for structures over navigable waters and oversees vessels, marine oil spills, and terminal safety.

The Bureau of Land Management (BLM): Housed within the Department of the Interior, BLM is responsible for the management of Federal lands. While this generally includes a wide variety of activities, for the purpose of this agreement the BLM is responsibles are focused on issuing right-of-way grants and permits authorizing the transportation of oil, natural gas, synthetic liquid or gaseous fuels, or any refined products

produced therefrom, by pipelines using Federal lands. The Trans-Alaska Pipeline Authorization Act of 1973 and Section 28 of the Mineral Leasing Act of 1920, as amended, gives BLM the authority to issue right-of-way grants and permits for oil and gas pipelines through all lands owned by the United States, except lands in the National Park System, lands held in trust for an Indian or Indian tribe, and lands on the Outer Continental Shelf. In support of these actions BLM also conducts land use planning actions and National Environmental Protection Act documentation. Under the 43 CFR 3600 regulations, the BLM also issues Mineral Material Sale contracts to provide sand and gravel or rip rap resources to construct and maintain the infrastructure of the pipeline systems. Once these authorizations are issued, BLM reviews required design submittals, issues Notices to Proceed, and follows up with oversight and compliance monitoring activities to ensure the terms of the authorizations or mineral material contracts are met.

The Minerals Management Service (MMS): Also housed within the Department of the Interior, MMS is responsible for issuing and enforcing regulations to promote safe operations, environmental protection, and resource conservation on the Outer Continental Shelf ("OCS"). The MMS is responsible for granting rights-of-way through submerged lands of the OCS. In addition, the MMS establishes and enforces pipeline safety requirements for those OCS pipelines within the jurisdiction of Department of the Interior. 30 C.F.R. §250.1001. The Oil Pollution Act of 1990 (OPA 90), as implemented by Presidential Executive Order 12777, October 1991, gave the agency regulatory responsibility for ensuring spill prevention and response capability for all offshore pipelines, including pipelines in state waters. OPA 90 also transferred the function of issuing certificates of financial responsibility of offshore operators to the MMS.

	Date	Signatories	Scope	Status	Comments
the Alyeska compliance 2002 A Systems, quality program, change management and corrective action processes.	A A SI	APSC AOBLM SPCO	TAPS	Need to evaluate	
Safety. January 20, earch 2004	Ď Ď Z Z	DOT DOE NIST MMS also participates	National	Active .	I have not seen a copy of this MOU
August 9, e 2006 in		DOT	National	Active	I have not seen a copy of this MOU
December 10, 1996		DOT DOI	National	Active	I have not seen a copy of this MOU
f Chena May 2, 1980 ject	CC	COE APSC	TAPS	Need to evaluate	I have not seen a copy of this MOU
June 15, 2004	E S C E E C E E C E E C E E C E E E E E	CEQ DOT EPA DOI DOI DOCommerce DOD FERC USDA DOE Advisory Council on Historic Preservation	National	Active	Does this pertain to NEPA review on existing pipeline activity or just on new ROWs? It has been a long time since I have looked at this MOU. Maybe 6 or 7 years - i.e. when it first came out. The question therefore is this MOU applicable to TAPS?

Type	Description	Date	Signatories	Scone	Status	Commonte
MOU	Early Coordination of Required Environmental and Historic Preservation Reviews Conducted in Conjunction with the issuance of Authorizations to Construct and Operate Interstate Natural Gas Pipelines Certified by the Federal Energy Regulatory Commission	May 1, 2002	Department of the Army Department of Agriculture Department of Commerce Department of the Interior Department of Transportation Department of Energy Advisory Council on Historic Preservation Federal Energy Regulatory Commission Commission Council on Environmental Quality Environmental Protection Agency	National	Active	Does this pertain to NEPA review on existing pipeline activity or just on new ROWs? i.e. is this applicable to TAPS?
Letter of Intent	Coordinate and cooperate in the regulation and oversight of oil and gas production and transportation in the state of Alaska	May 14, 2007	USDOT ADNR	Alaska	Active	Agree need to make sure this MOU is consistent with the intent of the letter.
Pipeline Modal Annex	Pipeline Modal Annex implements the Transportation Sector Specific Plan (TSSP) and was developed to ensure the security and resiliency of the pipeline sector	N/A	N/A	National	Active	This is still very new and I am not sure anyone has a good understanding of how the new National Response plan works. Certainly one of the questions is what about incidents that don't trigger the NRP.
MOA #5	Plan for Cathodic Protection Monitoring of TAPS	March 14,1996	APSC PHMSA AOBLM SPCO	TAPS	Need to Evaluate	Agree

Agreement to Support the October 20, State-Federal Joint 1997 Pipeline Office
July 2, 2002
June 28, 2002

Revision 1

Description	Dafe	Signatories	Scone	Ctotue	Commonta
TADS Lightning	Morromber	Carronnigra	adoac .	Status	Comments
ro Lignining	November	APSC	TAPS	Need to	(I don't think this is completed
Frotection	72, 7002	AOBLM		Evaluate	just yet. I think a process was
		SPCO			laid out but has not been
					completed. Formal review to make sure before closing.)
TAPS Leak Detection	May 25,	APSC	TAPS	Active	(Retain, Review, and undate if
	2005	AOBLM			needed)
Interpret the Definition of	March 15.	APSC	TAPS	Active	OGFOR
	2005	AOBLM		24 124 7	agicc
1.1.1.16, Lease		SPCO			
Supulation 1.1 J.24					
Regarding Consideration	September 8,	APSC	TAPS	Active	agree
dio Management of	2002	Advisory Council on			
Affected by		Historic Preservation			
tected by		Alaska State Historic			
Operations and		Preservation Office			
Maintenance Activities		ADNR			
Along the		SDBLM			
Trans-Alaska Pipeline System					
Facilitating the occupancy	199	State Director BLM	JPO	Expired	(I believe the old one is expired
of a Joint Pipeline Office		ADNR	Operations	Septemb	as of Dec 31 2007 and the new
				er 30,	one is awaiting State Signature)
				2007	)
				Тетрога	
				ry	
				extension	

Revision 1

Status of MOUs, MOAs and Other Agreements

Signatories Scope Status Comments	ict Active (Agree thi	AOBLM  TAPS Active (Agree, however, this needs to be updated and possibly combined with MOU #9 above. The National Response Plan has been greatly modified and updated recently. Many terms have been re-defined and/or changed. This at best needs reviewed for consistency.)	ADEC AOBLM Read to (Agree - Needs to be update so Evaluate that it is consistent with MOU #10)
Date	February 4, Sta	May 20, AC	December 5, AL 1978 AC
Description	RESPECTIVE RESPONSIBILITIES IN CONNECTION WITH SPILLS OF OIL AND OTHER POLLUTANTS FROM THE TRANS-ALASKA PIPELISE SYSTEM UNDER THE FEDERAL WATER POLLUTION CONTROL ACT, AS AMENDED (33 USC 1321 et seq.) AND THE AGREEMENT AND GRANT OF RIGHT - OF - WAY FOR THE TRANS-ALASKA PIPELINE.	ROLES AND RESPONSIBILITIES REGARDING PREPAREDINESS AND RESPONSE TO AN INLAND ZONE OIL DISCHARGE FROM THE TRANS- ALASKAN PIPELINE SYSTEM (TAPS)	Respective Responsibilities in connection with Spills of Oil and other Pollutants from the Trans.
Type	MOU #9	MOU #10	MOU #12

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ints	l. I belie'seded by VUAs (so	applicab		applicab nal agree her.	
Comments	be closed en supers ies of AN # 29)	nk this is vities.		of this as operatio	
	(Needs to be closed. I believe this has been superseded by the current series of ANUAs (see MOA list # 29)	I don't think this is applicable to TAPS activities.	Agree	I see parts of this as applicable to the current operational agreement we are putting together.	
Status	Active Need to Evaluate		Closed	Need to Evaluate	
Scope	TAPS		Alaska	TAPS	
ies				Interior	
Signatories	AOBLM Director, OEO			Alaska Governor Secretary of the Interior	
S	AOBLM Director,	DOI USDA SOA	SOA APSC	Alaska Secreta	
Date	May 10, 1974	24,	11,	January 8, 1974	
		May 24, 1982	June 11, 1971	Janua 1974	
ion	Implementation and administration of the Alaska Native Training Program Agreement executed by the Secretary of the Interior and the President, Alyeska Pipeline Service Company and effective April 19, 1974, to implement section 29 of the "Agreement and Grant of Right-of-Way for Trans-Alaska	Conduct of Uplands Mineral Leasing, and Lands Disposal on Lands Outside the North Slope of Alaska		s-Lease eillance, nd State laneous	
Description	Implementation and administration of the Alaska Native Training Program Agreement executed by the Secretary of the Interior and the President, Alyeska Pipeline Service Company and effective April 19, 1974, to implement section 29 of the "Agreement and Grant of Right-of-Way for Trans-Alaska	Conduct of Uplands Mineral Leasing, and Lands Disposal on Land Outside the North Slope of Alaska	ction	Exhibit E, Lands-Lease and Permit, Surveillance, State Highway and State Airports, Miscellaneous	
Ω	Impleme administ Alaska N Program executed Secretary Interior a Presiden Pipeline Compan April 19, impleme of the "A Grant of for Trans Pipeline.	Conduct o Mineral L Lands Dis Outside th of Alaska	Construction	Exhibit and Peri State Hi Airports	
Type	MOU #13	MOU #1	MOA #1	CA	

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June 8, 2008

# ATTACHMENT 3 SPECIFIC PIPELINES JURISDICTIONAL TO JPO AGENCIES \*\*

Jurisdictional Agency	Pipeline Name	Operator	Product
Alaska Department of Natural Resources	Glennallen To Palmer Pipeline	Alaska Natural Gas Development Authority	Natural Gas
Alaska Department of Natural Resources	Alaska Natural Gas Transportation System	TransCanada	Natural Gas
Alaska Department of Natural Resources	Alpine Diesel	ConocoPhillips Alaska (CPAI)	Arctic Heating Fuel
Alaska Department of Natural Resources	Alpine Oil	ConocoPhillips Alaska (CPAI)	Crude Oil
Alaska Department of Natural Resources	Alpine Utility	ConocoPhillips Alaska (CPAI)	Sea Water
Alaska Department of Natural Resources	Badami Oil	BP Exploration Alaska (BPXA)	Crude Oil
Alaska Department of Natural Resources	Badami Utility	BP Exploration Alaska (BPXA)	Natural Gas
Alaska Department of Natural Resources	Dayville Road A	Petro Star	Petroleum Products
Alaska Department of Natural Resources	Dayville Road B	Petro Star	Petroleum Products
Alaska Department of Natural Resources	Dayville Road C	Petro Star	Petroleum Products
Alaska Department of Natural Resources	Denali Pipeline	BP and ConocoPhillips	Natural Gas
Alaska Department of Natural Resources	Endicott	BP Exploration Alaska (BPXA)	Crude Oil
Alaska Department of Natural Resources	ENSTAR Pipeline	ENSTAR	Natural Gas
Alaska Department of Natural Resources	Kenai Kachemak Pipeline	Norstar (changing to Marathon Petroleum)	Natural Gas
Alaska Department of Natural Resources	Kuparuk	ConocoPhillips Alaska (CPAI)	Crude Oil
Alaska Department of Natural Resources	Kuparuk Extension	ConocoPhillips Alaska (CPAI)	Crude Oil
Alaska Department of Natural Resources	Milne Point Oil	BP Exploration Alaska (BPXA)	Crude Oil
Alaska Department of Natural Resources	Milne Point Product	BP Exploration Alaska (BPXA)	NGL
Alaska Department of Natural Resources	Tesoro Nikiski	Tesoro	Petroleum Products
Alaska Department of Natural Resources	Northstar Oil	BP Exploration Alaska (BPXA)	Crude Oil
Alaska Department of Natural Resources	Northstar Gas	BP Exploration Alaska (BPXA)	Natural Gas
Alaska Department of Natural Resources	Nuiqsut	Rockford Corporation	Natural Gas
Alaska Department of Natural Resources	Oliktok	ConocoPhillips Alaska (CPAI)	Natural Gas
Alaska Department of Natural Resources	Trans-Alaska Gas System	Yukon Pacific Corporation	Gas
Alaska Department of Natural Resources	Trans-Alaska Pipeline System	Alyeska Pipeline Service Company	Crude Oil
U.S. Department of the Interior BLM	Trans-Alaska Pipeline System	Alyeska Pipeline Service Company	Crude Oil

U.S. Department of the Interior BLM	Alaska Natural Gas Transportation System	TransCanada	Natural Gas
U.S. Department of the Interior BLM	Trans-Alaska Gas System	Yukon Pacific Corporation	Gas
U.S. Department of Transportation PHMSA	BARROW UTIL & ELECTRIC COOP	BARROW UTILITIES & ELECTRIC CORP	Distribution Public Utility
U.S. Department of Transportation PHMSA	ANCHORAGE DIST. SYSTEM	ENSTAR NATURAL GAS CO	Distribution Public Utility
U.S. Department of Transportation PHMSA	KENAI LNG PLANT	CONOCOPHILLIPS ALASKA NATURAL GAS CORP.	LNG Facility (Peak)
U.S. Department of Transportation PHMSA	KENAI GAS FIELD TO NIKISKI	MARATHON OIL CO - ALASKA	Intrastate Gas Transmission
U.S. Department of Transportation PHMSA	COOK INLET PIPE LINE CO	COOK INLET PIPE LINE CO	Intrastate Liquid
U.S. Department of Transportation PHMSA	KUPARUK OIL PIPELINE	KUPARUK TRANSPORTATION CO	Interstate Liquid
U.S. Department of Transportation PHMSA	TESORO ALASKA PETROLEUM CO	TESORO ALASKA PIPELINE COMPANY	Intrastate Liquid
U.S. Department of Transportation PHMSA	KENAI TRANSMISSION PIPELINE	ALASKA PIPELINE CO	Intrastate Gas Transmission
U.S. Department of Transportation PHMSA	KENAI UTILITY SERVICE	ENSTAR NATURAL GAS CO	Distribution Public Utility
U.S. Department of Transportation PHMSA	DEADHORSE DISTRIBUTION	NORGASCO INC	Distribution Public Utility
U.S. Department of Transportation PHMSA	TERMINAL (VALDEZ)	ALYESKA PIPELINE SERVICE CO	Interstate Liquid
U.S. Department of Transportation PHMSA	ENDICOTT PIPELINE CO	BP PIPELINES (ALASKA), INC	Interstate Liquid
U.S. Department of Transportation PHMSA	ALYESKA FUEL GAS LINE	ALYESKA PIPELINE SERVICE CO	Intrastate Gas Transmission
U.S. Department of Transportation PHMSA	OLIKTOK NGL LINE	OLIKTOK PIPELINE COMPANY	Intrastate Liquid
U.S. Department of Transportation PHMSA	NIKISKI AREA GAS LINE	UNION OIL COMPANY OF CALIFORNIA (UOCC)	Intrastate Gas Transmission
U.S. Department of Transportation PHMSA	GRANITE POINT PLATFORMS (OIL)	UNION OIL COMPANY OF CALIFORNIA (UOCC)	Offshore Liquid
U.S. Department of Transportation PHMSA	GRANITE POINT TO BELUGA	MARATHON OIL CO - ALASKA	Intrastate Gas Transmission
U.S. Department of Transportation PHMSA	OFFSHORE/ONSHORE COOK INLET	CONOCOPHILLIPS ALASKA NATURAL GAS CORP.	Offshore Gas
U.S. Department of Transportation PHMSA	GRANITE POINT PLATFORMS (GAS)	UNION OIL COMPANY OF CALIFORNIA (UOCC)	Offshore Gas
U.S. Department of Transportation PHMSA	MAT SU VALLEY DISTRIBUTION SYSTEM	ENSTAR NATURAL GAS CO	Distribution Public Utility
U.S. Department of Transportation PHMSA	BELUGA TRANSMISSION LINE	ALASKA PIPELINE CO	Intrastate Gas Transmission
U.S. Department of Transportation PHMSA	SIGNATURE FLIGHT SUPPORT PIPELINE	AIRCRAFT SERVICES INTERNATIONAL GROUP (AS	Intrastate Liquid
U.S. Department of Transportation PHMSA	MILNE POINT PIPELINE	BP PIPELINES (ALASKA), INC	Interstate Liquid
U.S. Department of Transportation PHMSA	WHITTIER/GIRDWOOD DISTRIBUTION PIPELINE		Distribution Public Utility
U.S. Department of Transportation PHMSA	OFFSHORE COOK INLET	XTO ENERGY INC	Offshore Liquid
U.S. Department of Transportation PHMSA	CIGGS SYSTEM	MARATHON OIL CO - ALASKA	Intrastate Gas Transmission
U.S. Department of Transportation PHMSA	GREATER PRUDHOE BAY (NGL)	BP PIPELINES (ALASKA), INC	Intrastate Liquid

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U.S. Department of Transportation PHMSA	ALPINE CRUDE PIPELINE	ALPINE TRANSPORTATION CO.	Interstate Liquid
U.S. Department of Transportation PHMSA	NORTHSTAR LIQUID PIPELINE	BP PIPELINES (ALASKA), INC	Offshore Liquid
U.S. Department of Transportation PHMSA	TRADING BAY PLATFORMS (OIL)	UNION OIL COMPANY OF CALIFORNIA (UOCC)	Offshore Liquid
U.S. Department of Transportation PHMSA	TRADING BAY PLATFORMS (GAS)	UNION OIL COMPANY OF CALIFORNIA (UOCC)	Offshore Gas
U.S. Department of Transportation PHMSA	EAST FORELAND PLATFORMS (OIL)	UNION OIL COMPANY OF CALIFORNIA (UOCC)	Offshore Liquid
U.S. Department of Transportation PHMSA	EAST FORELAND PLATFORMS (GAS)	UNION OIL COMPANY OF CALIFORNIA (UOCC)	Offshore Gas
U.S. Department of Transportation PHMSA	GVEA PIPELINES	GOLDEN VALLEY ELECTRIC ASSOCIATION, INC	Intrastate Liquid
U.S. Department of Transportation PHMSA	FAIRBANKS DISTRIBUTION SYSTEM	FAIRBANKS NATURAL GAS	Distribution Public Utility
U.S. Department of Transportation PHMSA	FAIRBANKS LNG TANKS AND VAPORIZER	FAIRBANKS NATURAL GAS	LNG Facility (Store)
U.S. Department of Transportation PHMSA	POINT MCKENZIE LNG PRODUCTION FACILITY	FAIRBANKS NATURAL GAS	LNG Facility (Intra) (Peak)
U.S. Department of Transportation PHMSA	BADAMI PIPELINE	BP PIPELINES (ALASKA), INC	Interstate Liquid
U.S. Department of Transportation PHMSA	BARROW GAS FIELD TRANSMISSION LINE	BARROW UTILITIES & ELECTRIC CORP	Intrastate Gas Transmission
U.S. Department of Transportation PHMSA	NARL	UKPEAGVIK INUPIAT CORPORATION (UIC)	Master Meter
U.S. Department of Transportation PHMSA	NUIQSUT TRANSMISSION PIPELINE	NORTH SLOPE BOROUGH ENERGY MANAGEMEN	Intrastate Gas Transmission
U.S. Department of Transportation PHMSA	WEST SIDE COOK INLET	UNION OIL COMPANY OF CALIFORNIA (UOCC)	Intrastate Gas Transmission
U.S. Department of Transportation PHMSA	TRANS-ALASKA PIPELINE	ALYESKA PIPELINE SERVICE CO	Interstate Liquid
U.S. Department of Transportation PHMSA	BADAMI NATURAL GAS TRANSMISSION LINE	BP PIPELINES (ALASKA), INC	Intrastate Gas Transmission
U.S. Department of Transportation PHMSA	PT MCKENZIE GAS TRANSMISSION LINE	FAIRBANKS NATURAL GAS	Intrastate Gas Transmission
U.S. Department of Transportation PHMSA	SPARK/SPUR GAS	MARATHON OIL CO - ALASKA	Offshore Gas
U.S. Department of Transportation PHMSA	KENAI-KACHEMAK PIPELINE (KKPL)	NORSTAR PIPELINE COMPANY, INC.	Intrastate Gas Transmission
U.S. Department of Transportation PHMSA	FORT RICHARDSON	ENSTAR NATURAL GAS CO	Distribution Public Utility
U.S. Department of Transportation PHMSA	HILO TERMINAL	CHEVRON PRODUCTS COMPANY - HAWAII	Intrastate Liquid
U.S. Department of Transportation PHMSA	NORTHSTAR GAS PIPELINE	BP PIPELINES (ALASKA), INC	Offshore Gas
U.S. Department of Transportation PHMSA	NUIQSUT GAS DISTRIBUTION SYSTEM	NORTH SLOPE BOROUGH ENERGY MANAGEMENT	Distribution Public Utility
U.S. Department of Transportation PHMSA	HAPPY VALLEY EXTENSION	ALASKA PIPELINE CO	Intrastate Gas Transmission
U.S. Department of Transportation PHMSA	ALPINE DEISEL LINE	CONOCOPHILLIPS ALASKA, INC.	Intrastate Liquid
U.S. Department of Transportation PHMSA	DILLON PLATFORM		Offshore Gas
U.S. Department of Transportation PHMSA	Oil Transit Lines-North Slope	BP PIPELINES (ALASKA), INC	Intrastate Liquid
U.S. Department of Transportation PHMSA	Upstream Pipelines-North Slope	BP PIPELINES (ALASKA), INC	Jurisdictional Liquid Gathering
U.S. Department of Transportation PHMSA	Barrow South Gas Handling Facility	NORTH SLOPE BOROUGH ENERGY MANAGEMENT	

<sup>\*\*</sup> Includes those specific pipelines and proposed pipelines jurisdictional to the JPO agencies. Note that many regulatory agencies have broader jurisdictional responsibilities, however, their reimbursement agreements may limit oversight to the pipelines and infrastructure listed above.

# Attachment 4 MANGEMENT TEAM MEMBERS

All correspondence to be sent and notices to be given pursuant to this agreement shall be addressed to the following representatives:

		C 1	
Federal:			
	1.)	DOI/BLM**	Authorized Officer
			Jerry Brossia 411 West 4 <sup>th</sup> Avenue. Suite # 201
			Anchorage, Alaska 99501
			Antehorage, Alaska 99501
	2.)	DOI/MMS	Regional Supervisor, Field Operations
			Jeffery Walker
			3801 Centerpoint Drive, Suite 500
			Anchorage, Alaska 99503-5823
	3.)	DOT/PHMSA**	Dennis Hinnah
	<i>-</i> 1,		411 West 4 <sup>th</sup> Avenue. Suite #201
			Anchorage, Alaska 99501
	4.)	EPA	Carl Lautenberger 222 W. 7 <sup>th</sup> Avenue. 5 <sup>th</sup> floor
			Anchorage, Alaska 99501
			Anchorage, Alaska 99301
	5.)	USCG	CAPT Mark Hamilton
			Commander, USCG Sector Anchorage
			510 L Street, Suite 100
			Anchorage, AK 99501-1946
	6.)	USACE	Michael Rabbe
	0.,	00.102	P.O. Box 898
			Anchorage, Alaska 99506-6898
			-
State:	7)	A <b>I</b>	State Dineline Condinates
	7.)	ADNR**	State Pipeline Coordinator Michael Thompson
			411 West 4 <sup>th</sup> Avenue, Suite 2C
			Anchorage, Alaska 99501
	8.)	ADEC**	Ronald Doyel
			P.O. Box 990

Valdez, Alaska 99686-0990

Ray Elleven

9.) ADOLWD\*\*

411 West 4<sup>th</sup> Avenue, Suite # 201 Anchorage, Alaska 99501

10.) ADF&G

Dennis Gnath

411 West 4<sup>th</sup> Avenue, Suite 2C Anchorage, Alaska 99501

11.) ADOT&PF

John Reeves

2301 Peger Rd, MS-2500 Fairbanks, AK 99709-5316

12.) ADPS\*\*

John Cawthon

411 West 4<sup>th</sup> Avenue, Suite 2C Anchorage, Alaska 99501

<sup>\*\*</sup> Administrative Team Members